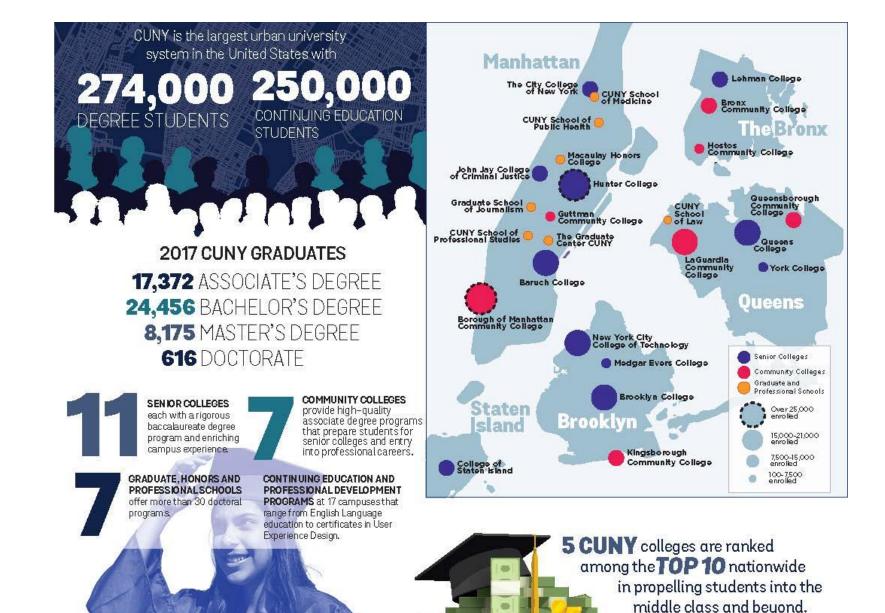


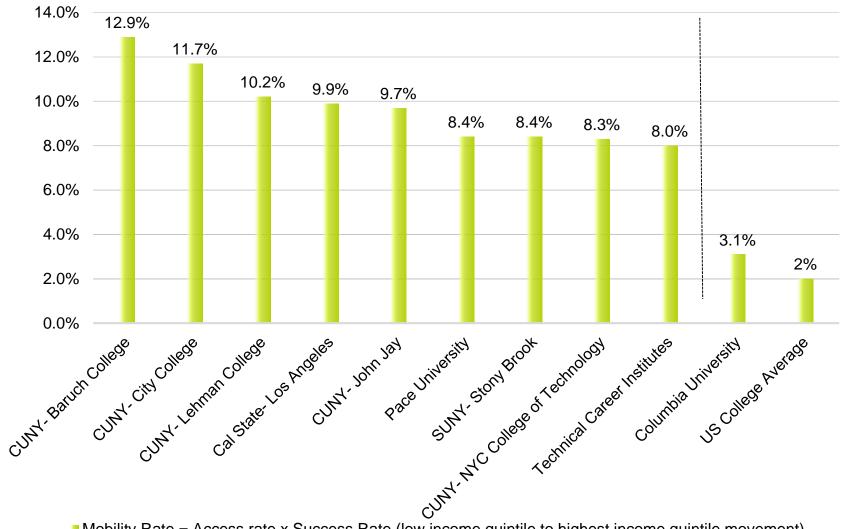
Career Development & Internships

October 17, 2019





Five CUNY colleges are among the top ten for intergenerational mobility (Chetty et al., 2017).



Mobility Rate = Access rate x Success Rate (low income quintile to highest income quintile movement)

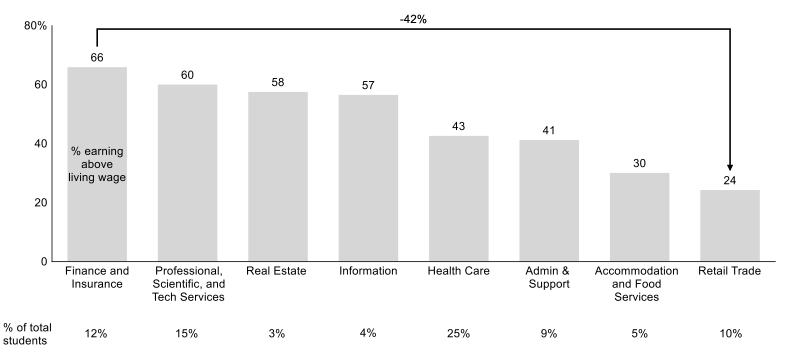
An Emerging Challenge: Automation

Occupation	Automation Potential	Jobs in NYC in 2016	Average Salary
Bookkeeping, accounting, and auditing clerks	86%	55,040	\$38,293
Combined food preparation and serving workers, incl. fast food	87%	49,540	\$26,051
Stock clerks and order fillers	86%	40,320	\$25,292
Cooks, restaurant	84%	33,510	\$28,771
Food preparation workers	91%	28,400	\$27,349
Bus drivers, transit and intercity	85%	15,900	\$33,351
Heavy and tractor- trailer truck drivers	81%	15,740	\$48,390
Dishwashers	86%	14,310	\$24,329
Billing and posting clerks	88%	13,560	\$28,784

Industry is a key predictor of earning above the living wage: 42% living wage gap between highest and lowest performing industries

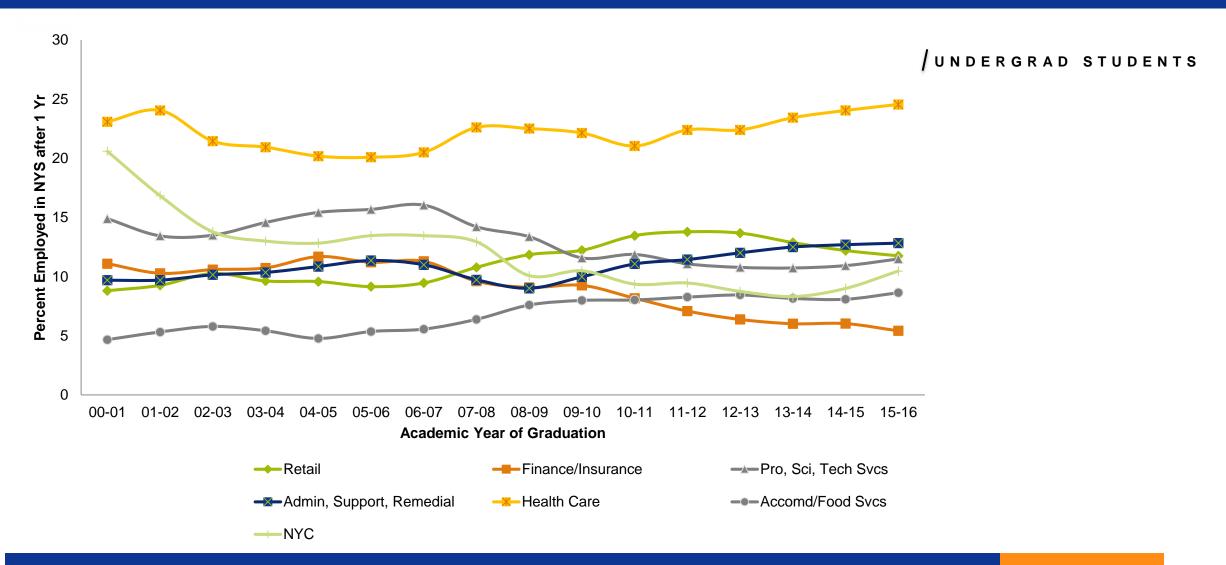
In the last decade: the share of undergraduate students in more highly paid professional services and finance/insurance industries has fallen; NYC employment has fallen; food services and retail have grown.

% of students earning above the living wage (\$33K) 1 year after graduation



Note: Educational Svcs. left off since ~50% of edu. majors do not have an industry code (many likely work for DOE); Government (incl. NYC) employment excluded; smaller industries excluded (e.g. Manufacturing, Arts & Recreation, Wholesale, Construction, etc.) Source: CUNY PTC and Wage data 2000-2017

The Problem: Fewer undergraduate students are entering living wage professions, and more are entering lower wage professions.



The Solution: Encourage students to engage early on career plans.

Today, many students are not making active, informed choices about their futures

Starting point



College often based on proximity and/or familiarity



Academic field often without knowledge of career options



Industry often most easily accessible job



Students fail to graduate, take longer to find jobs, and end up in industries they're not interested in and pay below living wage

Using outcomes data, students can actively research careers and make informed decisions on field and college

Best practice



Industry based on interests. knowledge of outcomes, and discovery of opportunities



Academic field most relevant to industry of choice



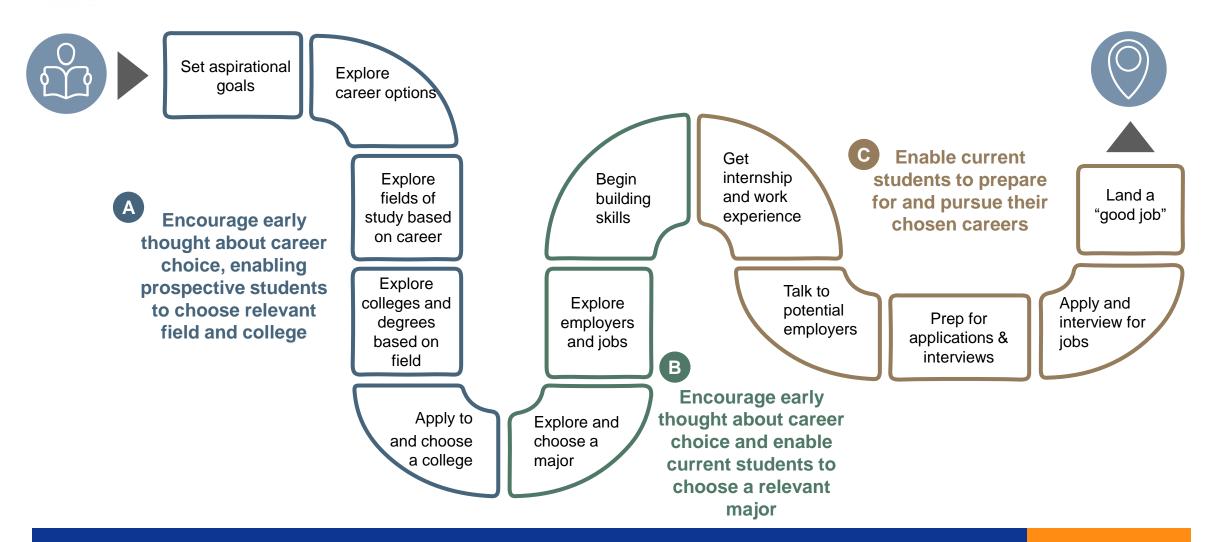
College based on strength in the student's academic field of choice



Steps to success using successful graduates as examples

Students graduate faster, find jobs more easily, and choose industries they are passionate about and pay above living wage

Students need tools and information to understand and make decisions about career choices before and throughout college.



Career Pathway Competency Map

Stages of Growth	Career Exploration	Skill Building	Internships/Work Experience	Full time Jobs
Activities to build competencies	Learn basics of career planning	Applied learning and team based work	Gain work experience and/or an internship	Develop a clear career map for post-graduation
	Introduction to industries and occupations	Refine resume development, interview, and	Learn networking skills and grow network	Achieve full time job placement
	Basic resume and interview skills	networking skills	Acquire skills, credentials,	Develop skill
	Start to build a network	Refine target career interests	competencies Increase ability to	advancement plan Grow network
	Connect with a peer mentor	Develop a career development portfolio	effectively network and self-market	Mentor

CareerReadyNYC Career Readiness Framework

CareerReadyNYC Career Readiness Framework

The Career Readiness Framework provides guidance for schools, community-based organizations, families, and youth themselves regarding the skills and experiences they need at each stage of development, from middle school through early adulthood, to succeed in the world of work. Assembled by a coalition of NYC educators and workforce and youth development experts, the Framework helps prepare youth for the dynamic labor market they will enter—and, in doing so, for full participation in a democratic society with the agency to self-determine what is they want for their future, including their relationship to work and the economy. It explicitly links education and work experience in ongoing mutual reinforcement, and emphasizes:

- Employability skills e.g. growth mindset, teamwork, communications
- Technical skills (through the lenses of career awareness/exploration)
- Career pathways (through preparation and training that exposes students to both existing jobs and to entrepreneurship, business ownership and self-employment).

Career Exploration

and Planning

Learning ABOUT and PLANNING for work

Deepen Exploration of connection between career opportunities and education/postsecondary requirements, to motivate and inform decision-making for high school and postsecondary; initial Planning

Activities and experiences include:

- Visits to college campuses
- . Ongoing 1-on-1 advisement to create a postsecondary career plan
- Financial aid assessment and completion
- Work-based Learning (WBL)
 - Informational interviews
 - Job shadows
 - Industry-led projects

Career Preparation

Learning THROUGH work

Apply learning through practical experiences that develop knowledge and skills necessary for success in careers and postsecondary education

Preparation experiences include:

Work-based Learning (WBL)

- Service and Experiential learning
- Internships (paid or for credit)
- Afterschool and Summer jobs (paid)

Preparing for Work

- Mock interviews
- Resume building
- · Personal statement
- Professional network building
- Entrepreneurship—student-run enterprise (virtual & non) with partner involvement
- . Ongoing 1-on-1 advisement to refine postsecondary career plan
- Financial literacy workshop

Career Training

Learning FOR work

Train for employment and/or postsecondary education in a specific range of occupations

Training experiences include:

WBL (paid or for credit)

- Sector internships
- Service and Experiential Learning
- Pre-apprenticeships
- Entrepreneurship/business ownership including, worker owned/cooperative models, collective consumer purchasing

Work Experience (paid or for credit)

- Cooperative/Technical Education
- Apprenticeships
- On-the job-training
- Work-study

Credits and Credentials

- Industry Credentials and Certifications
- Pre-college academic course work
- · College credits in high school
- CTE endorsement

- Full-time employment
- Further education

Young Adults in New York City obtain jobs that provide economic stability and upward mobility

Career Awareness

Learning ABOUT work

Build awareness of the variety of careers available and the role of postsecondary education—the connection between education/training/experiences and career opportunities.

Activities and experiences include:

- Workplace tours
- Guest speakers
- Career fairs
- Career interest inventories

CareerReadyNYC Builds on Existing Initiatives



Equity and Excellence for All

Graduation and college readiness rates at record high

Increased focus on postsecondary planning and transitions through College Access for All



CUNY Career Success

New focus on graduates' labor market outcomes

Hiring of Sector Innovation Specialists to engage employers and support on WBL



"SYEP 3.0"

Program has doubled in size over last five years

Clear alignment to youth development goals

Connection to yearround education and long-term career interests

CareerReadyNYC Current Investments

Program	Fiscal Year	Funding Total	Total Number of Students Served			
DOE PROGRAMS						
Learning to Work	2017-18	\$39,984,398	12,695			
CTE Internahipa (achool-apecific)	2017-18	\$3,300,490	1,762			
CTE Industry Scholars Program	2017-18	\$2,062,250	4,500			
Youth CareerConnect	2017-18	\$428,133	2,235			
Pathfinders	2017-18	\$80,120	92			
CTE Summer Scholars	2017-18	\$275,298	98			
Career Mentoring	2017-18	\$77,000	135			
Work-Based Learning Coordinators/Tool Kit	2017-18	\$2,025,762				
SUBTOTAL		\$48,233,451	21,517			
	DYCD PROGRAMS					
COMPASS (Middle School/High School)	2018	\$177,309,971	74,430			
In-School Youth (ISY) program	2018	\$4,807,096	1,056			
Summer Youth Employment Program (SYEP)	2018	\$126,932,574	69,716			
Work, Learn & Grow	2018	\$22,290,398	5,880			
SUBTOTAL		\$331,340,039	151,082			
	CUNY PROGRAMS					
Call Centers Internahip Program	2018	\$2,556,130	261			
CUNY ASAP	2018	\$72,850,399	22,398			
Service Corps	2018	\$3,495,751	668			
STEM Internahip Placements	2018	\$6,827,513	558			
Cultural Corps	2018	\$833,333	125			
College Now	2018	\$9,598,092	22,100			
WiTNY (Women in Technology)	2018	\$480,000	l 100			
SUBTOTAL		\$96,641,218	47,210			
TOTAL		\$476,214,708	219,809			

CareerReadyNYC Priority Initiatives

- 1. Middle School Career Exploration
- 2. Work-Based Learning (WBL) Institute to support high school WBL Pathways
- 3. College Now
- 4. CUNY Sector Internships

CareerReadyNYC Priority Initiatives: CUNY Sector Internships

Build CUNY capacity

- Faculty and administrators at participating campuses lead sectoral employer engagement
- WBL opportunities are connected to coursework and degree requirements

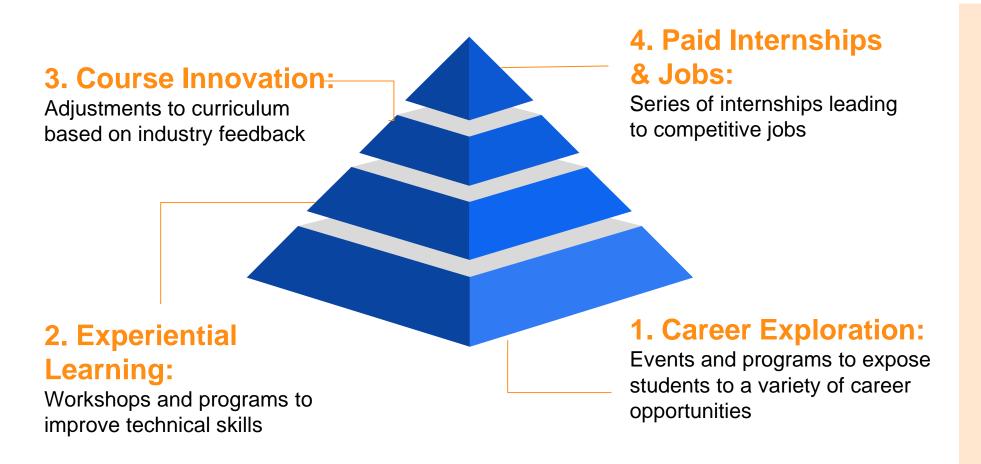
Foundational WBL experiences

- Meetup events and industry information/ networking sessions
- Resume prep, mock interview, social media presence
- Mentorship support

Paid internship opportunities

- Aligned to degree requirements
- Designed to support post-graduation transitions
- Establish CUNY as a preferred option for sourcing talent

CUNY prepares students for career success in four key areas.



By the end of 2020, we will serve 25,000 students a year in career success programs

Targeted Sectors

- 1. Finance
- 2. Technology
- 3. Healthcare
- 4. Hospitality
- 5. Life Sciences
- 6. Media + Design
- 7. Nonprofit
- 8. Public Sector
- 9. Education
- 10. Energy

1. Career Exploration: Events and programs to expose students to a variety of career opportunities.

CUNY has launched a series of sector specific events that expose over 5,000 CUNY students (and growing!) to career opportunities and industry professionals in Tech, Finance, Life Sciences, Health, Digital Marketing, Civil Service, Arts, and Entertainment.





2. Experiential Learning: Workshops and programs to improve technical skills.

CUNY has partnered with PepUp Tech and Salesforce to train students in the Salesforce platform through 10-week virtual training programs and 4-day in-person bootcamps that include technical skills, soft skills, and networking. This has led to internships for participants.







In 2018, CUNY launched the Industry Investment Fellowship Program in collaboration with Centerbridge Partners and the Centerbridge Foundation. The Fellowship introduced students to the alternative investment sector and provided students with tailored career development support through a series of 8 monthly workshops and 1-on-1 mentorship.





3. Course Innovation: Adjustments to curriculum based on industry feedback.

CUNY has issued over \$1M in funding to 16 colleges to co-develop new courses and programs with industry that better prepare students for careers in emerging sectors such as translational medicine, digital marketing, life sciences, data science and cloud-based technologies.





4. Paid Internships and Jobs: Series of internships leading to competitive jobs.

























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Banking ON MY CAREER

Jobs in Banking, Insurance and Wealth Management

Other College and Career Resources at CUNY and Beyond

CUNY K-16 Initiatives	Career Services	Adult & Continuing Ed	Pipeline Programs	Alumni
CUNY offers college courses to 22,000 DOE students annually, and oversees 21 early college high schools in partnership with NYC DOE.	Each of CUNY's 26 campuses offer resources to our 274,000 degree students:	Currently serving 250,000 students, CUNY colleges offer: • Language and academic immersion programs • Contract and customized employer trainings • Bootcamps • Professional trainings	 Women In Tech Black Male Initiative CUNY Vets CUNY Meetups Applied Learning programs 	 80%+ of students remain in NYS (according to state wage data) ~200,000+ alumni from past 5 years in NYC

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